NOAC
National Oversight and Audit Commission



Sligo County Council Scrutiny Report

NOAC Report No. 86 – November 2026

Web: www.noac.ie Email: info@noac.ie

Chair's Opening remarks



The National Oversight and Audit Commission (NOAC) is the national independent oversight body for the local government sector in Ireland and was established over a decade ago under the Local Government Reform Act 2014.

NOAC's functions are wide ranging, involving the scrutiny of performance generally and financial performance specifically, supporting best practice, overseeing implementation of national local government policy and monitoring and evaluating implementation of corporate plans, adherence to service level agreements and public service reform by local government bodies.

I began my tenure as Chair of NOAC in September 2018 and have continued the important work commenced by the previous NOAC Chair in reviewing the performance of the individual local authorities in Ireland.

These individual reviews, which are called the Scrutiny Process, allows NOAC to provide a comprehensive overview of the functioning of local authorities to the public, both positive and negative, and allows for exemplars of best practice to be identified and used to share with other local authorities.

The first cycle of the Scrutiny Process was completed in September 2024 with 32 reports being published over that period, which are freely available on the NOAC website.

Following the completion of the first round of the Scrutiny Process, the NOAC board and I decided to conduct a review of the system in place and build on the excellent and valuable work already undertaken.

This has resulted in a new Scrutiny Process, which I feel, allows for a more detailed analysis of the performance of local authorities, along with a more structured format similar to the Oireachtas Committees.

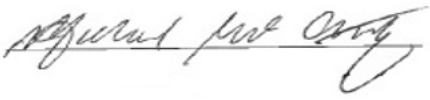
As part of laying the groundwork on the new process, NOAC prepared a protocol document of the new Scrutiny Process, which lays out how meetings and engagement with local authorities would function and this was agreed to by the County and City Management Association. NOAC also conducted a data protection impact assessment of the new process to ensure that GDPR and personal data rights are respected.

With that in mind, NOAC has decided to record the meetings that are uploaded to the NOAC website, along with a transcript. This allows meetings to be as open as possible and gives the public an even greater insight into the performance of their local authorities.

In terms of those meetings, I have been very impressed with the engagement we have received from local authorities. The Scrutiny Process is an excellent arena for the public to see how the local government sector works for them, highlighting the excellent work being carried out, as well as the challenges being faced.

Further, the process allows local authorities to see how they are performing on a national level, as well as providing the opportunity to view areas of good practice that they might adopt in their own localities, allowing for a virtuous cycle of improvement.

I look forward to continuing to work closely and collaboratively with all the local authorities and want to use this opportunity to thank all the Chief Executives and their teams for the time and courtesy and the welcome extended to NOAC in this process.



Michael McCarthy, Chair
16th November 2026

Background

A core function of NOAC is to review the individual performance of local authorities in accordance with its statutory functions under the Local Government Reform Act 2014. This key NOAC process began in February 2017 and NOAC completed its first cycle of this process with the publication of the last of its 32 reports in September 2024. This ended the first cycle of this process with all local authorities having being reviewed and those findings being published.

The first cycle involved a number of stages, which included a face-to-face meeting with the Chief Executive and some of the Management team of the local authority with the Chair of NOAC and the Secretariat, a meeting between the Chief Executive and some/all of the Management team of the local authority with the full NOAC board and the publication of a report (Scrutiny Report) on the NOAC website.

In preparation for the meetings and as part of these reports, NOAC drew up a comprehensive profile of that particular local authority. This profile presented an analysis of data obtained from the various reports that NOAC had undertaken and other available information. The data collected is used to look at trends as well as to compare how local authorities are doing nationally.

This process allowed NOAC to provide a comprehensive overview of the functioning of local authorities to the public, both positive and negative. It allowed for exemplars of best practice to be identified and shared with other local authorities, as well as possibly being highlighted in the NOAC Annual Good Practice in Local Government Seminar.

Following the completion of the first round of the Scrutiny Process, the NOAC board decided to review the process in place and build on the excellent work carried out thus far.

The result of this work is the new NOAC Scrutiny Process, which includes a more detailed analysis of the performance of each local authority and a more structured format similar to the Joint Oireachtas Committees.

Further, the NOAC board decided to allow for a more open platform to enable greater access to the meetings between the NOAC board and the local authorities. This includes the recording of all meetings in the Scrutiny Process that are uploaded to the NOAC website, along with a transcript of the meetings.

The board also decided that it would provide further information on the process via the preparation of a report on each individual review, which is provided herein.



(L-R Back Row): John Byrne, Anne Haugh, Miriam McDonald, Michael McCarthy, NOAC Chair, Kathleen Holohan, Noel Harrington and Declan Breathnach of the National Oversight and Audit Commission.

(L-R Front Row): Jim Molloy and Marie Whelan, Sligo County Council, Martin Lydon, Chief Executive, Sligo County Council, Emer Concannon and Brían Flynn, Sligo County Council.

Recording and Transcript

The NOAC board met with the Chief Executive of Sligo County Council, Martin Lydon, along with a number of the Sligo County Council Management Team on 13th October 2026 in the Custom House, Dublin.

A recording of the meeting, as well as a copy of the transcript, can be freely viewed by the public on the NOAC website at www.noac.ie with a copy of this report.

Other information

As part of the Scrutiny Process, NOAC has provided the below information regarding the meeting between Sligo County Council and the NOAC board

This includes:

- A profile document prepared by NOAC for the meeting with Sligo County Council that contains information from NOAC reports and further information provided by Sligo County Council,
- A copy of the invitation letter sent to Sligo County Council, and
- A copy of the Chief Executive's opening statement provided to NOAC as part of the meeting.

Sligo County Council Profile Report

Background

The National Oversight and Audit Commission invited Sligo County Council to attend a meeting in the Custom House, Dublin 1 on the 13th October 2026.

The purpose of the meeting is to review the individual performance of Sligo County Council in accordance with NOAC's statutory functions.

As part of this process and as agreed with the NOAC board, the Secretariat has prepared this profile report using data collected from the NOAC Performance Indicator Reports and the past Scrutiny report of Sligo County Council. It will use other sources of information such as NOAC's own reports including its Internal Audit report, Corporate Plan report and any other relevant available data.

The meeting is an opportunity to undertake a comprehensive review of the performance of Sligo County Council. It also allows NOAC to compare Sligo County Council's performance to that of other similar local authorities, as well as historical trends.

The meeting with NOAC will provide a picture to the public of where the local authority is performing well and where it may wish to improve its performance. By highlighting such issues, NOAC can encourage local authorities to strive to improve their performance or highlight to other local authorities where it is doing well, which in turn, can allow for collaboration on good practices.

Summary Performance Indicator Data

Below is a list of Performance Indicator data, which highlights key national indicators and standout items from the NOAC Performance Indicator Report 2024, as well as comparing national and historical trends.

- **Housing.** Sligo County Council owned 2,311 social housing dwellings at the end of 2025 (H1) with a vacancy rate of only 1.17%. The national average is 2.44% across the sector. In comparison, in 2024, Sligo County Council owned 2,313 social housing dwellings (H1) with 1.39% vacant, compared to a national average of 2.75% (H2). Only three local authorities had lower vacancy rates. The cost expended on having dwellings re-tenanted averaged across all dwellings re-let was €21,862.66 (H3B) in 2025. The average across the sector was €31,006.32. This figure compares to €28,764.47 for Sligo in 2024.

  Sligo also had the lowest number of units added as a percentage of its opening stock in 2025 (H1B) with 23 units or 0.99%.

- **H7 Social Housing Retrofit.** Sligo had 134.1 completions in 2025, (national average 86.16), compared to 45 completions in 2024 (national average 84.97).

- **Reletting time in vacant properties.** In 2025, the average time for rehousing in vacant properties in Sligo (H3) was 20.71 weeks, which is significantly below the national average of 32.08 weeks. Only two local authorities had lower rehousing times.

  In 2024, the average time for rehousing in vacant properties in Sligo (H3) was 17.14 weeks, which was far less than the national average of 35.56 weeks.

- New house building inspections were 15.52% (P1) in 2025 in Sligo compared to the national average figure of 25.75%. In 2024 Sligo's inspection rate was 12.32%.

  The maintenance cost per unit was €1,345.17 (H4) in 2025 compared to €1,480.28 in 2024. For 2025, the national average maintenance cost amounted to €1,897.73.

- **Rented dwelling inspections.** The number of private rental inspections carried out in Sligo decreased from 715 in 2024 (H5) to 437 in 2025, which is 8.49%. Sligo was only one of five local authorities who had a lower than 10% inspection rate. The national mean rose from 2,002.74 in 2024 to 2,068.39 in 2025.

  Further, Sligo had the 3rd highest rate of non-compliance with standards regulations at 99.41%.

- **Homelessness.** Sligo's long term homeless adults' figures (H6) have increased significantly, at 57.29% in 2025, in comparison to 41.67% in 2024. The national average figure for 2025 is 67.77%.

- **Roads.** In terms of road condition, Sligo had 35.21% of its local primary roads (R1b) having no defects, considerably above the national average of 28.76%.

  Regarding its local secondary roads (R1c), 26.29% had no defects, which compared to the national average of 24.59%.

  With respect to its tertiary roads (R1d), 24.71% had no defects, which compared to the national average of 22.66%.

- **Fire service.** In 2025 it took an average of 4:24 minutes to mobilise the Sligo part time fire brigades for calls to fires, (F2) an improvement on the 4:35 minutes of 2024. It also represents the fastest response time across all local authorities. In 2025, the average mobilisation times for the part time fire service across local authorities stood at 6:32 minutes. It also had the quickest response time nationally for a part-time service to non-fire emergencies at 3:34 minutes.

  Sligo had a cost per capita for providing the fire service (F1) in 2025 of €56.98 (€52.05 in 2024). This compares to a national average of €64.86 for part time stations in 2025.

  In the case of Sligo, the percentage where the first fire tender attendance took longer than 20 minutes for fire incidents (F3) was 6.19% for 2025, an improvement on the figure of 10.61% in 2024.

  For all other emergency incidents in 2025, the percentage where first attendance took longer than 20 minutes in Sligo was 7.47%.

- **Libraries.** Sligo had 2.35 library visits per head of population in 2025 L1a), far below the national average of 3.09. This was a slight increase over Sligo's 2024 figure, which stood at 2.28 visits.

  Sligo also recorded 345,009 items (L1b) issued to library borrowers in 2025, a large decrease on the 259,758 items borrowed in 2024.

  Sligo was one of 4 local authorities that saw a reduction in its active library members in 2025 (-4.76%) though also had highest percentage increase in book spend (75.35%) with elected members increasing the budget.

- Groups associated with the Public Participation Network (PPN) or Y2. Sligo recorded the 2nd lowest rate nationally at 8.21%.

- **WTE (C1).** Sligo recorded 408.38 WTEs in 2025, marginally lower than the 412.98 in 2024. Sligo was only one of nine local authorities whose WTEs diminished over this period. Four of those, including Sligo, also had a reduction in WTEs from 2023 to 2024.

- **Sick leave.** Sligo's medically certified sick leave rate was 3.09% (C2) (compared to 3.85% in 2024). The national average for 2025 was 3.64%. Sligo's self-certified sick leave rate was 0.24% in 2025, compared to the national average of 0.33%, which was the 3rd lowest days lost nationally.

- **Technology & Social media.** The per capita total page views of Sligo's websites (C3A) in 2025 was 11.28, which compares to an average of 13.28 across all local authorities. The per capita total page views of Sligo's websites in 2024 was 13.46, which compares to an average of 12.65 across all local authorities.

- **LEOs.** Sligo performed poorly and had the second lowest job creation rate nationally in 2025 per 100,000 people at 18.52 (J1). For J2, it had the 2nd lowest Trading Online Voucher (TOV) approval and drawdown per 100,000 nationally with 1.42 for both (J2 and J2b).

  However, Sligo did perform well in its mentoring with the 3rd highest rate nationally per 100,000 at 599.73 (J3).

- The percentage of households availing of the 3-bin service (E1) was 58% in 2025, compared to 46% in 2024. While a sizeable increase, 58% was actually the lowest figure amongst all local authorities. The national average figure was 80.52% in 2025.

  Further, Sligo had the 3rd lowest saving on energy performance, compared to base year 2009 at 19.79%, though had noted progress in its LED lighting in the PI report achieving 91.7% LED conversion of its public lighting stock, considerably above the national average of 79.21%.

- **Planning.** Sligo had 16 planning appeals to An Bord Pleanála (P2) in 2025. 75% of its decisions were confirmed by Sligo, with or without modifications.

  P4 lists the cost per capita of the planning service. In 2024, Sligo's cost was €32.71, compared to a national average of €38.47. In 2025, Sligo's cost was €40.39, compared to a national average of €43.20. Since 2021, Sligo has consistently recorded a per capita planning service cost below the national average, following a period from 2015 to 2020 when its costs were above average.

- Sligo continued to record the largest revenue account deficit, approximately -€8.85 million, although their deficit is gradually reducing from -€16.5 million in 2021. Sligo are making good progress on decreasing their deficit.

  For overheads (M4), data has been collected by NOAC since 2020. The overall Central Management Charge (CMC) as a percentage (%) of total expenditure on revenue account was 17.33% for 2025, compared to in 15.4% 2024. This was the 3rd highest in the country.

  Further, Sligo was the only local authority with its deficit as a percentage of income over 1%, nationally.

Collection Rates

	2025	2024	2023	2022	2021	2020	2019
Commercial Rate collection rates	78%	74%	72%	74%	78%	69%	82%
Rent collection rates	86%	84%	83%	83%	83%	82%	80%
Housing loan collection rates	72%	70%	68%	69%	66%	68%	64%

Sligo City Council General Information

Below is general information provided by Sligo County Council covering a list of relevant topics and issues

Local Authority	Sligo County Council
Population	County Sligo had a total population of 70,198 according to the Census 2022.
Area	Sligo is located in the north-west of Ireland, encompassing a total land surface of approximately 1,800 square kilometres, adjacent to almost 200 kilometres of Atlantic coastline. Sligo borders Leitrim, Roscommon, and Mayo.
Municipal Districts	The County has three Municipal Districts: ▪ Ballymote-Tubbercurry, ▪ Borough District of Sligo, ▪ and Sligo-Drumcliff.
2026 Budget	€82.6 million
Number employed @ 31/12/2025	Actual Staff number at 31.12.2025: **492**
WTE Staff per 1,000 population	WTE: **471.58**
% of paid working days lost to medically certified sick leave	**3.09%** (Percentage of paid working days lost to sickness absence through medically certified leave in 2025).
Housing Information @ 31/12/25	
Local Authority Stock number	2,311 as per NOAC PI H1 at 31st December, 2025.
Number currently on waiting list	▪ 1,462 households were approved on the waiting list at 31/12/2025. ▪ 1,539 households approved on the housing waiting list as of 31/07/2026, with a further 77 applications awaiting decision.
HAP Tenancies	▪ 648 on 31st Dec 2025 ▪ 600 on 3rd Aug 2026
Homeless presentations	▪ 96 persons classified as homeless on 31st Dec 2025 – As per NOAC PI H6. ▪ Figure shows increase from 70 persons on 31st Dec 2024.

Any specific housing issues	**1. Homelessness.** ■ Increasing homelessness presentations. ■ Shortage of homeless emergency accommodation with wrap around services. **2. Lack of availability of accommodation in the private housing market.** ■ Lack of availability of private rented accommodation for those who don't qualify for Social Housing Support. Leads to shortage of properties for RAS & HAP. Presence of ATU campus in Sligo adds to strain on private rented sector. ■ Aging Housing Stock – increased level of repairs/retrofit – funding for same. ■ Significant interest in Private House Grant applications (challenges on funding and timely drawdown, difficulty in applicants getting contractors to complete works in timely manner in current environment). - 401 applications received in 2025. In 2026, 156 received to 30th June – priority 2 & 3 grants paused due to funding constraints. - Very low limit (€30,000 – single person) on threshold to access social housing support. - Cost of accessing private housing is increasing – house prices rising. - Increasing construction costs. - Delays in delivery of projects.
Short Information Paragraph	
Council Mission Statement	**Our Mission:** We work to build vibrant, inclusive communities, support a robust local economy, honour our heritage, and protect our environment.
Economic Forum (CEF)	■ The Sligo Economic Forum (SEF) was established as a strategic Economic objective of the Local Economic and Community Plan 2015 – 2021 with the aim of having a high-level strategic remit to provide leadership, Policy and Strategy, and Investment promotion. ■ Specifically to: - Provide a platform to propose policy and strategic initiatives for County Sligo that will develop its economic, social and cultural base. - Support and boost the Economic Development agencies and its business and industry partners to be the lead drivers in all matters of economic development for the county. - Direct and oversee the work of various sectoral partnerships or fora that are responsible for implementation of strategy and actions for the county. ■ The Forum has local and regional, multi-sectoral, and high-level representation.

The Local Enterprise Office	▪ Local Enterprise Office (LEO) Sligo forms part of Sligo County Council and is one of 31 Local Enterprise Offices aligned with local authorities throughout Ireland. ▪ LEO Sligo delivers enterprise supports under a Service Level Agreement (SLA) between Sligo County Council and Enterprise Ireland. The office acts as the first stop shop for start-ups, entrepreneurs and small businesses, providing mentoring, training, business advice, grant assistance and networking opportunities. ▪ Through the SLA framework, LEO Sligo supports the development and growth of micro and small enterprises, promotes entrepreneurship and innovation, and contributes to job creation and sustainable economic development across County Sligo. ▪ Through the Service Level Agreement between Sligo County Council and Enterprise Ireland, LEO Sligo delivers enterprise supports in line with national enterprise policy objectives while operating within the governance, oversight and reporting framework of Sligo County Council.
Retail Incentives	▪ Commercial Rates Incentive Scheme. ▪ Living City Initiative. ▪ Vacant 'Above the Shop Grant'. ▪ Vacant Property Refurbishment Grant Conversion of former Commercial/ Public Use Building.
The Corporate Plan	▪ Sligo County Council's Corporate Plan 2024-2029. Sets out a substantial programme of work for the coming five years, to fulfil our vision for a flourishing, sustainable, and inclusive Sligo. ▪ The plan will give effect to our mission to build vibrant, inclusive communities, support a robust local economy, honour our heritage, and protect our environment. ▪ The Corporate Plan draws on the provisions of core Council plans strategies, such as the County Development Plan and Local Economic and Community Plan and is framed by our values. ▪ The objectives and actions set out in the Corporate Plan are aligned with the Council's corporate structure, under the themes of: - **Placemaking,** - **Climate & Infrastructure,** - **Live | Invest | Visit,** - **and Governance.** ▪ The Corporate Plan is aligned with national strategy and policy and will work collaboratively with government, partners, stakeholders, and the people of Sligo to achieve our aims and deliver for the County. ▪ The Corporate Plan forms the basis of Sligo County Council's Annual Service Delivery Plans, departmental workplans and individual performance development plans.

Shared services	1. **MyPay:** Manages payroll, pensions, and superannuation processing for local authority staff and councillors. 2. **Age Friendly Ireland:** Operates as a shared service across local government to support all 31 local authorities in developing local Age Friendly programmes. 3. **Housing Assistance Payment (HAP) Shared Services:** Administers the national HAP housing scheme centrally on behalf of all local authorities. 4. **NW Regional Homeless Forum:** working collaboratively with Leitrim and Donegal County Council. 5. **HDCO:** Housing Delivery Co-Ordination Office ensures housing delivery is co-ordinated and streamlined across all 31local authorities. 6. **BCMS:** Building Control and Management System. 7. **Road Management Office (RMO):** collaborative shared service managing road data and national policies. 8. **Climate Action Regional Offices (CAROs):** Coordinates climate adaptation and local authority responses across regional zones. 9. **Local Authority Waters Programme (LAWPRO)** works on behalf of Ireland's 31 local authorities to protect and restore good water quality in our rivers, lakes, estuaries, ground and coastal water through catchment science and local community engagement. 10. **Voter.ie:** Successful migration to National Voter Registration Project in collaboration with Dublin City Council to replace 'Check the Register' for Register of Elector queries. 11. **Local Government Operational Procurement Centre LGOPC (Supplygov.ie).** National shared service with responsibility for managing, developing and promoting procurement best practice under the Local Government sector-led categories of Plant Hire and Minor Building Works & Civils.
Regional Issues including new developments and initiatives	▪ **Regional Issues:** Infrastucture (Roads, Rail, Electricty and Gas) ▪ **New Developments & Initiatives:** Development of the Advanced Innovation Manufacturing Centre (AIM) in collaboration with ATU and Leitrim County Council. ▪ Currently producing an economic vision for the North West in partnership with Donegal and Leitrim County Councils.
Supporting Strategies	▪ National Development Plan. ▪ Corporate Plan 2024-2029. ▪ County Development Plan. ▪ Housing Delivery Action Plan.
Any other relevant information	Working with the Disability Consultative Committee (1st Established in Ireland) on 'Sligo Unlimited' to make the county the most accessible in the country.

Summary of past Scrutiny Report(s)

Sligo County Council had a Stage 1 meeting in September 2020, followed by a Stage 2 meeting in November 2020.

The information contained below is taken from the Scrutiny Report published following the abovementioned meetings and is a summary of the issues discussed, from that time.

1 Stage 1 meeting in September 2020

- **Financial Issues and Challenges**. Sligo County Council had significant financial legacy issues and the main focus for the previous Council members and the staff was on the finances and the financial plan. The lack of finances affected every service provided. The CE acknowledged that the Council would have the lowest spend on areas like housing maintenance and this in turn results in delays in re-letting times.
- **Financial Issues and Challenges:** In 2018, the NDP was launched in Sligo and this identified the need to get investment in infrastructure and to rebrand the image and assets of Sligo. It was decided to position it as a smart city and location.
- **Advanced Technologies**: There are 3 other town centre sites identified for development: 1. Building Block 2. Market Yard - there is Enterprise Ireland funding of €2m secured to provide a digital futures manufacturing centre and matched funding of €150,000 each from SCC and IT Sligo. 3. The 'Landing Space'- this is a collaboration with the IDA, Sligo IT where they are leasing the first floor of the building. The building had been left empty for over 10 years and now has 60 desks available there to attract industry and in particular, start-up businesses who can avail of subsidised rent.
- **Ireland West Airport.** This is an essential service for Sligo. The Council have a stake in the airport and they did this to allow for critical improvements and developments to take place.

2 Stage 2 meeting in November 2020

- **Council finances:** In terms of income sources, the biggest increase has been in its rates collection. The Council's deficit climbed from under €2.9 million in 2007 and peaked at €26.6 million in 2014. By 2019 the deficit had made progress and had reduced to just below €18.5 million.
- **Lissadell House legal fees:** The Council confirmed that, in addition to paying its own legal fees, it also had to pay for 75% of the plaintiff's legal fees of approximately €2 million in the recent Lissadell House case.

  New Business Park: Sligo County Council are working jointly with the IDA to do a feasibility study to develop this park as a near zero energy park. This should give Sligo an edge in trying to attract foreign direct investment to the region.

Other sources of data/reports/media

The below information highlights other sources of data from NOAC reports and any other reports, including media, deemed worthwhile.

NOAC Report 79 - Review of Local Authority and Regional Assembly Corporate Plans 2025–2029

This review of the corporate plans prepared by local authorities and regional assemblies for the 2025-2029 period was conducted by reference to the guidelines issued by the Department of Housing, Local Government and Heritage, and recommendations made by NOAC in previous reports, NOAC Report No. 46: Review of Local Authority and Regional Assembly Corporate Plans 2019–2024 and NOAC Report No. 67: Review of Implementation of Corporate Plans 2019–2024.

The plans in the 2025-2029 report are assessed under seven thematic areas as follows:

- Governance, Oversight and Senior Management
- Consultation & Stakeholder Engagement
- Human Rights, Equality and Inclusion
- Policy Integration & Strategic Alignment
- Risk Management, Resilience & Contingency Planning
- Digital Transformation, Data & Performance Monitoring
- Climate Action & Sustainability

Sligo County Council did not stand out in this report, either for positive or negative reasons. However, it was highlighted in the 201-2024 cycle.

NOAC Reports No 46, 67 and 79 - Local Authority and Regional Assembly Corporate Plan Cycle: 2019-2024

Review of Local Authority and Regional Assembly Corporate Plans 2019-2024 (46)

In November 2021, NOAC published its review of the corporate plans of local authorities and regional assemblies for the period 2019-2024. The purpose of the report is to review the adequacy of the plans and to assist with the further development of good practice in corporate planning. In the report, examples of good practice in relation to both the process of developing the plans, and the content of the plans are highlighted.

- Review of the Corporate Plans. This investigated how local authorities proposed to review the progress of their Corporate Plans.
- Integration of the Corporate Plan with other policies and strategies, which examined the extent to which local authorities consulted other policy reports and strategies when devising their Corporate Plans.
- Public Sector Equality and Human Rights Duty. Under this heading, it was examined as to how local authorities engaged with the issue of human rights.

Examining the contents of the Corporate Plans, the following were among the areas reviewed:

- Vision and Mission: Strategies and Objectives. This detailed local authorities' visions, mission statements and broad goals during the life of the plan. It focused on the setting of actions and goals to deliver these broad objectives and visions.
- Financial resourcing of the Corporate Plan and how risks to the delivery of the Corporate Plan can be examined, taking into account how Councils are dependent on voted capital funds from central government.

- Measuring and mitigating risk. This examines where local authorities depend on other external providers and other public bodies to successfully deliver certain services. This involves risk which can be mitigated through appropriate oversight, including service level agreements.

Under the heading of the Role of the Local Enterprise Offices, the report states that "in Sligo County Council, the LEO was given six strategic objectives and a further 14 actions for the life of the corporate plan".

Review of Implementation of Local Authority and Regional Assembly Corporate Plans 2019–2024 (67)

Following on from the above-mentioned review, NOAC's next step was to examine the implementation of those 2019-2024 corporate plans produced by the 31 local authorities and three regional assemblies. NOAC wished to evaluate how well local authorities and regional assemblies monitor the implementation of their corporate plans and how the process of monitoring and managing the implementation can be improved upon. The report was published in May 2024, with advance copies having issued to local authorities and regional assemblies.

The report is structured in three parts:

Part 1: Describes the methodologies used by the local authorities and regional assemblies to monitor implementation of the corporate plan.

Part 2: Assesses the progress reported on implementation of the measures contained in the plan.

Part 3: Considers two areas that were selected for more detailed analysis, namely social housing and human rights.

Under the heading of "Measuring Achievement of Strategic Goals", the report notes that "when asked about the extent to which goals and objectives have been achieved, several organisations pointed to the difficulty of measuring progress. Strategic goals and objectives are expressed at a high-level and qualitative outcomes are sometimes difficult to track and measure. This challenge is noted by the NWRA and Sligo." Sligo noted that "as corporate goals and objectives are very high level, they are difficult to measure – a more realistic measure of delivery [of the strategic goals and objectives] is achievable in respect of the objectives in the ASDP and the achievement of the service levels specified therein which will be determined after end of 2023."

NOAC Report 65 – Internal Audit in Local Authorities Report 2023

This report reviewed the general governance of the internal audit function in local authorities, which included an in-depth survey as well as a review of the recommendations of NOAC's 2018 Report and how those recommendations were implemented. NOAC made 17 recommendations in this report to address the issues identified.

In terms of Sligo County Council, the following are the relevant details:

- Sligo County Council is one of 11 identified in the category of small local authorities.

Relevant Recommendations

Recommendation 4
Applies to Sligo County Council and eight other local authorities.

All local authorities should ensure that there is a system in place to confirm the independence and objectivity of their internal audit function on an annual basis. The nine local authorities that do not have such a system in place must ensure that this is done as soon as possible.

Recommendation 6
Applies to Sligo County Council and 14 other local authorities.

NOAC recommends that all local authorities conduct assessments of the adequacy of internal audit resources including staff skills on a regular basis, to ensure that they are functioning to the required level and to a high standard.

Recommendation 8
Applies to Sligo County Council and 20 other local authorities.

All local authorities must encourage existing staff to obtain appropriate professional qualifications and assign new staff to these functions who are either qualified or seeking to achieve qualification. It is critical that this recommendation be implemented as soon as possible in those local authorities whose Head of Internal Audit is not qualified or seeking to achieve qualification.

Recommendation 10
Applies to Sligo and three other local authorities.

It is very important that those local authorities which have not carried out their planning in line with professional internal audit standards do so by end of 2024 to ensure conformity with other local authorities and to follow best practice in the function.

Recommendation 11
Applies to Sligo and eight other local authorities.

All local authorities must review their IT risk policy and procedures regularly to ensure that they are robust, fit for purpose and updated and that public services and information are safe. This was also a recommendation of the 2018 report.

Recommendation 14
Applies to Sligo and twelve other local authorities.

All local authorities must compile an annual report to indicate any issues concerning financial management as well as make recommendations to modify procedures and improve operations. Those who do not produce such reports should ensure that they commence the practice now for 2023 calendar year.

Recommendation 16
Applies to Sligo and all other local authorities except Clare.

The Institute of Internal Auditors recommends that an internal audit function must have an external assessment carried out at least every five years. All local authorities must address this as a matter of priority.

Recommendation 17
Applies to Sligo and all other local authorities except Cavan, Clare, South Dublin, Meath and Wexford.

All local authorities should conduct compliance tests to ensure that the operation of the internal audit function against its stated function.

NOAC Report 24 - Customer Satisfaction Survey 2018-2020

In 2018, Ipsos MRBI was commissioned by NOAC to conduct a survey among the general public to establish their satisfaction with their Local Authority. A face-to-face in-home CAPI (Computer Aided Personal Interviewing) methodology is utilised and quota controls ensured that participants are representative of the local authority population by age, gender and social class.

The third survey, completed in 2020, was conducted with what were considered the 10 smallest sized local authorities. Sligo County Council was included in this survey.

Sligo County Council performed above average across some areas reviewed in the survey:

- Value for Money: Sligo County Council – 21% v National Average – 28%.
- Informed by local authority: Sligo County Council – 43% v National Average – also 43%.
- Knowledge of local Council: Sligo County Council – 84% v National Average – 87%.
- How are local authorities doing: Sligo County Council – 68% v National Average – 52%.
- Contact with local Council in the last five years: Sligo County Council – 40% v National Average – 36%.
- Overall satisfaction: Sligo County Council – 68% v National Average – 59%.

NOAC Report 84 – Public Spending Code and Infrastructure Guidelines 2025

The Public Spending Code and Infrastructure Guidelines Report (PSC) was developed by the Department of Public Expenditure, Infrastructure, Public Service Reform and Digitalisation (DPEIPSRD). The Code applies to both current and capital expenditure and to all public bodies in receipt of public funds. According to DPEIPSRD, the Code brings together, in one place, details of the obligations of those responsible for spending public money. As local authority funding derives from a number of sources, including grants from several Government Departments, it was decided that the Chief Executives of individual local authorities should be responsible for carrying out the quality assurance requirements and that their reports should be submitted to NOAC for incorporation in a composite report for the local government sector.

The Quality Assurance reporting requirements consists of the following five steps:

1. Local authorities should draw up an inventory of projects/programmes at the different stages of the Project Life Cycle, in respect of all capital and current expenditure projects to a value greater than €0.5m.
2. Confirm publication on the local authority's website of summary information on all procurements in excess of €10m related to projects in progress or completed in the year under review and provide a link to the relevant website location.
3. Complete the seven specified checklists. Only one of each type of checklist per local authority is required and not one per each project/programme. The completion of the checklists is to be based on an appropriate sample of the projects/areas of expenditure relevant to that checklist.
4. Carry out a more in-depth review of selected projects/programmes such that, over a 3-5 year period, every stage of the project life-cycle and every scale of project will be subject to a closer examination. Revenue projects selected for in-depth review must represent a minimum of 1% of the total value of all revenue projects in the inventory, while the requirement in respect of capital projects is 5% of the total value of all capital projects in the inventory.
5. Complete a short summary report consisting of the inventory, procurement reference and checklists referenced in steps 1 to 3 and the local authority's judgment as to the adequacy of the appraisal/planning, implementation or review work that it examined as part of step 4, the reasons why it formed that judgment and its proposals to remedy any inadequacies found during the entire quality assurance process.

In the case of Sligo County Council, it complied with all five steps as highlighted above including providing links to the online Publication of Summary Information of all Procurements in Excess of €10 million.

A particular point of note was:

- **Sligo County Council had six procurements in excess of €10m in 2025. This related to the following:**
  - Development of 47 Social Housing units at Finisklin Sligo
  - Development of 39 Social Housing units at Cambross
  - N16 Lugatober (Drumkilsellagh to Lugnagal) Award of Main Contract
  - N4 Collooney to Castlebaldwin Road Project Design and Build – Main Construction Contract
  - Western Distributor Road Phase 2
  - Construction of 62 no. Social Housing Units at Robbers Lane, Maugheraboy, Sligo

Expenditure being Considered - Greater than €0.5m (Capital and Current)				
Local Authority	**Current Expenditure Amount in Reference Year**	**Capital Expenditure Amount in Reference Year (Non Grant)**	**Capital Expenditure Amount in Reference Year (Grant)**	**Projected Lifetime Expenditure**
Sligo County Council	€645,000	€23,793	-	€103,277,493

Expenditure being Incurred - Greater than €0.5m (Capital and Current)					
Local Authority	**Current Expenditure Amount in Reference Year**	**Capital Expenditure Amount in Reference Year (Non Grant)**	**Capital Expenditure Amount in Reference Year (Grant)**	**Cumulative Expenditure to-date**	**Projected Lifetime Expenditure**
Sligo County Council	€79,785,470	€52,673,555	-	€307,700,511	€1,304,265,442

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)				
Local Authority	**Current Expenditure Amount in Reference Year**	**Capital Expenditure Amount in Reference Year (Non Grant)**	**Capital Expenditure Amount in Reference Year (Grant)**	**Final Outturn Expenditure**
Sligo County Council	-	€3,336,260	-	€14,373,867

	Sligo	2025		2024		2023		2022		2021		2020		2019		2018		2017		2016		2015	
		Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average
H1	Social Housing provided in year per 1,000 population	0.33	0.79	0.79	0.99	1.35	0.85	0.17	0.75	1	0.59	0.25	0.64	0.59	1.15	0.5	0.81	0.47	0.53	N/A	N/A	0.27	1.9
H2	% of directly provided dwellings vacant at 31/12	1.17	2.44	1.39	2.75	1.41	2.81	1.42	3.03	1.65	3.16	2.05	3.18	3.46	3.15	3.83	2.77	4.04	2.73	6.09	3.02	6.33	3.5
H3a	Average time from vacation date to PI year re-letting date (weeks)	20.71	32.08	17.14	35.56	16.42	33.72	15.81	35.22	15.67	34.44	22.06	32.69	25.64	28.17	32.69	27.75	77.67	28.9	79.64	20.9	72.14	22.56
H3b	Average cost expended on getting re-tenanted units ready for re-letting	€21,862.66	€31,006.32	€28,764.47	€31,136.29	€29,298.01	€28,347.05	€23,514.77	€21,886.04	€19,546.60	€19,653.39	€20,435.07	€19,065.30	€20,521.29	€18,336.85	€16,359.46	€18,590.28	€22,320.39	€17,160.60	€14,930.74	€12,551.65	€9,902.81	€10,521.94
H4	Average repair and maintenance cost per unit	€1,345.17	€1,897.73	€1,480.28	€1,824.17	€850.98	€1,493.19	€834.17	€1,297.48	€800.78	€1,150.13	€462.00	€1,119.82	€403.85	€1,168.99	€404.62	€1,147.45	€366.09	€1,311.82	€345.02	€969.12	€335.55	€732
H5	Inspections (Dwellings inspected) carried out in year as % of registrations	8.48	18.9	15.12	18.93	19.06	17.34	No Data Available	No data available	No Data Available	No data available	12.73	6.73	10.85	9.93	8.26	7.39	4.47	4.96	5.77	4.36	10.19	5.64
H6	Number of adults in emergency accommodation that are long-term homeless as a percentage of the total number of homeless adults in emergency accommodation at end of year	57.29	67.77	55.7	59.43	38.67	57.61	82.46	55.58	45.9	55.55	53.66	27.62	50	61.59	62.5	61.58	No data	54.38	8	58.46	8	45.27
H7 A (1)	Total number of houses retrofitted in the year	26	86.16	45	84.97	36	78.87	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
H7 A (2)	The number of houses that achieved a BER rating of B2 or above in the year	26	85.13	43	79.39	36	74.68	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
H7 A (3)	The number of heat pumps installed in those houses in the year.	26	78.9	44	77.19	36	70.97	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
H7 B	Total annual energy savings in MWH from houses retrofitted in the year	413.9	1,216.26	651.8	1,216.51	525.6	1,150.43	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

	Sligo	2025		2024		2023		2022		2021		2020		2019		2018		2017		2016		2015	
		Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average
H7 C	Total carbon emission reduction tCo2 from houses retrofitted in the year	134.1	331.1	210	334.2	150.3	334.72	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
R1a	% Regional Road KM that ever received a PSCI rating	98.51	98	No Data available	No Data available	98.54	98	99	88.48	94	91	93.7	77	97.27	98	99	99	97	83	98	98	41	68
R1b	% Total Regional Road KM with a PSCI rating of 9-10	48.1	45.25	No Data available	No Data available	44.05	37.41	42.62	36.13	26.88	30.9	21.5	31.19	50.6	38.28	47	37.58	44	28	40	31	21	20
R1b	% Total Primary Road KM with a PSCI rating of 9-10	35.21	28.76	36.31	29.01	30.58	27.93	42.99	29.63	37.69	26.05	35.8	24	27.46	23.08	33	23.39	25	20	25	18	34	11
R1c	% Total Secondary Road KM with a PSCI rating of 9-10	26.29	24.59	26.9	22.86	19.29	23.14	33.16	23.65	25.02	21.4	27.7	17.66	19.58	17.67	22	15.19	16	14	12	12	19	8
R1d	% Total Tertiary Road KM with a PSCI rating of 9-10	24.71	22.66	21.84	21.11	19.13	19.38	16.48	18.85	12.68	15.38	17.5	13.93	14.46	14.23	12	12.42	10	8	7	13	8	5
R2a	KM Regional Road strengthened using road improvement grants	7.3	13.6	9.1	12.6	8.2	13.5	6.1	11.15	5.8	13.4	5.7	14.7	5.5	13.17	4.1	13.4	3.9	10.6	3.4	9.9	3.9	10.2
R2b	KM Regional road resealed using road maintenance grants	12.6	17.5	14.5	17.2	11.2	19.3	10.2	14.4	11.5	19.9	11.1	19.4	8.9	14.27	5.6	15.3	5.6	12.2	8.3	11.3	5.8	8.32
R3	% Motor tax transactions performed online	78.38	82.45	78.17	81.94	77.69	81.38	77.3	81.1	82.29	86.18	79.67	81.52	64.65	77.1	61.96	69.15	58.6	65.95	56.24	63.87	49.6	56.6
R4A	Total number of T2, T2,T3, T4 issued by the local authority	483	1,420	431	1,261	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
R4 B	Total number of T5 notifications received from licence holders	471	1,465	474	1,482	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
R4C	Percentage of licences that have been reviewed by the local authority prior to entering the Guarantee Period	54	79	67	68	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
R4D	Percentage of Licences that have been subject to an inspection prior to entering the Guarantee Period	13	37	5	20	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

	Sligo	2025		2024		2023		2022		2021		2020		2019		2018		2017		2016		2015	
		Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average
W1	% private schemes with water quality in compliance	99.48	99.46	97.91	97.55	98.34	98.63	No Data Available	No data available	No Data Available	No data available	No Data Available	No data available	98.74	97.5	97.42	97.06	98.24	97.7	98.76	97.77	99.78	97.97
W2	% of registered schemes monitored	100	95.46	100	97.43	100	83.45	100	83.05	100	79.87	100	71.01	100	73.43	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E1	% households availing of a 3-bin service	58	80.52	46	70.16	94.35	94.13	93.19	87.91	94.81	89.36	85.9	89.73	33.56	48.36	28.69	43.91	26.3	39.43	24.67	37.71	21.66	22.5
E2	Pollution cases on hand at year end as % of the cases that arose that year	3.7	9.44	1.78	8.79	5.22	10.34	4.82	10.81	8.8	10.82	11.66	10.38	35.24	9.28	18.59	9.1	12.66	9.79	20.65	9.91	20.07	7.98
E3	% area unpolluted or litter free	35	18	34	19	45	16	43	20	28	22	29	22	19	15	7	19	2	10	30	13	26	14
E4	Percentage of schools that have been awarded/ renewed green flag status	42	38.03	40	38.35	38	35.09	29.21	29.46	33	34.8	38	41.83	53.09	47.96	56.1	51.41	N/A	N/A	N/A	N/A	N/A	N/A
E5	Cumulative percentage energy savings achieved by year end	-19.79	-42.28	-15.5	-40.76	-12.3	-38.79	-4.64	-35.94	No data available	No data available	No data available	No data available	26.28	27.81	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E6	Total billable wattage of the public lighting system	1,983	3,978	2,686	4,849	3,042	5,332	3,547	5,740	3,968	5,942	4,323	6,209	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E71a	Does the local authority have designated (FTE) climate action Coordinator	Yes	97%	Yes	100%	No	97%	No	61%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E71b	Does the local authority have designated (FTE) Climate Action Officer	Yes	94%	Yes	97%	Yes	81%	Yes	29%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E7 2	Does the local authority have a climate action team	Yes	94%	Yes	100%	Work in progress	77%	Yes	87%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
P1	New buildings inspected as % of new buildings notified	15.52	18.52	12.32	16.34	15.59	22.39	11.19	18.3	13.95	16.97	8.5	15.28	13.41	23.9	14.05	16.75	16.82	17.2	18.68	19.42	37.25	24
P2	% of determinations that confirmed the decision made by LA	75	74.85	66.67	74.36	85.71	75.72	77.78	73.16	64.29	71.17	87.5	73.13	92	73.07	62.5	76.94	63.64	77.72	75	77.6	61.54	74.34
P3	Ratio of planning cases being investigated at year end as to cases closed	2	3.34	1.43	3.43	2.33	3.27	1.78	3.13	3.04	3.6	2.13	3.74	1.25	2.74	1.46	3.03	1.26	2.41	2.33	2.87	0.69	2.61

	Sligo	2025		2024		2023		2022		2021		2020		2019		2018		2017		2016		2015	
		Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average
P4	Cost per capita of the Planning Service	€40.39	€43.20	€32.71	€38.47	€32.68	€35.97	30.86	€33.54	€25.92	€33.37	€39.06	€31.47	€32.58	€30.27	€30.92	€29.24	€29.75	€28.31	€30.85	€26.96	€33.45	€26.78
P5 A	The percentage of applications for fire safety certificates received in the year that were decided (granted or refused) within two months of their receipt	76.92	48.57	81.54	45.35	94.44	52.11	100	46.95	78.95	51.54	84.62	55.44	86.96	52.52	78.12	56.37	64.29	55.94	N/A	N/A	N/A	N/A
P5 B	The percentage of applications for fire safety certificates received in the year that were decided (granted or refused) within an extended period agreed with the applicant	20.51	39.56	18.46	36.73	5.56	36.28	0	42.25	18.42	37.16	15.38	34.33	13.04	40.08	21.88	35.7	33.33	37.71	N/A	N/A	N/A	N/A
F1	Cost per capita of Fire Service	€56.98	€64.86	€52.05	€56.52	€57.06	€45.96	€58.76	€42.48	€58.36	€44.65	€65.13	€44.81	€66.08	€44.65	€65.97	€48.93	€57.68	€44.90	€55.86	€44.61	€59.22	€44.14
F2	Average time to mobilise Brigade re Fire (Minutes) (PT)	04:24	06:32	04:35	05:47	04:34	05:56	03:57	05:31	03:26	05:19	03:17	05:24	03:24	05:30	03:42	05:34	04:26	05:49	04:26	0.252777778	04:52	0.253472222
F2	Average time to mobilise Brigade re Fire (Minutes) (FT)	00:00	00:00	00:00	01:23	00:00	01:25	00:00	01:26	00:00	01:27	00:00	01:28	00:00	01:24	00:00	01:25	00:00	01:45	00:00	01:52	00:00	0.097916667
F3	% of Fire Cases in which first attendance is within 10 minutes	61.61	58.11	37.88	54.4	45.2	52.83	45.76	52.65	52.56	56.17	48.28	55.3	57.48	55.14	47.76	52.92	51.61	40.45	60.8	40.65	53.8	39.32
L1a	No. of Library visits per head of population	2.35	3.09	2.28	3	2.05	2.7	1.44	2.09	0.71	0.86	0.86	1.05	2.66	3.57	2.4	3.58	1.95	3.56	1.91	3.61	1.92	3.68
L1b	No. of Items borrowed per head of population	4.91	4.18	3.7	3.24	3.18	3.15	2.77	2.7	6.07	2.07	4.39	2.19	3.06	3.14	2.71	2.88	2.02	2.9	2.81	3.83	3.26	3.82
L2	Cost of Library Service per capita	€41.67	€41.66	€40.59	€40.72	€49.05	€38.87	€35.22	€36.68	€36.13	€36.92	€35.84	€35.95	€32.93	€34.94	€34.57	€33.98	€32.48	€31.00	€30.11	€30.05	€31.58	€30.04
Y1	% of local schools involved in Comhairle na nÓg	84.62	67.22	84.62	65.47	75	68.16	68.75	64.7	100	63.25	69.23	63.29	84.62	68.3	84.62	80	69.23	69.04	92.31	68.07	84.62	88.46

	Sligo	2025		2024		2023		2022		2021		2020		2019		2018		2017		2016		2015	
		Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average
Y2	Number of organisations included in the County Register at year end and the proportion of those organisations that opted to be part of the Social Inclusion College within the PPN	8.21	15.85	8.12	15.86	8.31	16.21	8.51	16.64	8.23	15.97	8.88	16.33	8.93	16.82	10.87	17.9	10.34	20	10.62	19	11.61	19.78
C1	WTE staff per 1,000 population	5.82	5.96	5.88	6	5.97	6.16	5.86	5.94	6.39	5.89	6.24	6.06	6.44	5.95	6.23	5.82	5.96	5.7	5.81	5.64	5.96	5.58
C2a	% of paid working days lost to medically certified sick leave in year	3.09	3.64	3.85	3.71	4.57	3.77	4.26	3.58	3.29	2.89	3.54	3.01	3.49	3.71	3.3	3.74	3.3	3.74	5.24	3.69	3.53	3.48
C2b	% of paid working days lost to self-certified sick leave in year	0.24	0.33	0.22	0.34	0.23	0.32	0.2	0.32	0.13	0.19	0.09	0.2	0.22	0.36	0.21	0.33	0.19	0.33	0.24	0.33	0.22	0.33
C3	LA website page views per 1,000 population (per capita from 2021)	11.28	13.28	13.46	12.65	12.51	13.36	8.12	13.65	8.4	13.6	14.34	15.56	15,370.61	16,572	12,775.31	15,520.46	10,671.07	14,495.46	7,911.92	12,422	4,085.96	11,666
C4	Overall cost of ICT Provision per WTE	€5,440.74	€4,636.77	€4,966.66	€4,270.61	€4,292.09	€3.948.63	€4,130.31	€3,729.33	€3,733.70	€3,521.62	€4,484.50	€3,457.02	€3,747.59	€3,060.84	€3,516.78	€2,894.57	€3,663.07	€3,048.41	€3,486.98	€2,680.80	€3,158.62	€2,925
C5	Overall cost of ICT as a proportion of Revenue expenditure	€2.54	€1.94	€2.42	€1.80	€2.33	€1.86	€2.33	€1.71	€2.13	€1.71	€2.25	€1.52	€2.58	€1.78	€2.29	€1.75	N/A	N/a	N/A	N/a	N/A	N/a
M1	Revenue Expenditure per Capita in year	€1,247.82	€1,508.67	€1,206.38	€1,485.05	€1,102.49	€1,305.56	€1,045.78	€1,205.89	€1,158.68	€1,308.21	€1,288.02	€1,419.01	€942.70	€1,059.50	€944.25	€978.91	€925.72	€897.89	€943.11	€842.00	N/A	N/A
M2a	% Commercial Rates Collected in year	78	92	74	92	72	88.8	74	88.1	78	83.4	69	76	82	87	81	86	77	83.6	76	84.4	73	80.19
M2b	% Rent & Annuities Collected in year	86	89	84	88	83	87.2	83	88.1	83	88.8	82	88.3	80	89.8	78	89	78	89	78	88	78	88
M2c	% Housing Loans Collected in year	72	90	70	88	68	85.5	69	82.6	66	81.6	68	79.4	64	78	62	75	61	74	57	70	55	73
M3	Per capita total cost of settled claims	€10.21	€11.85	€7.29	€13.74	€6.36	€12.21	€13.80	€11.31	€3.76	€11.05	€21.84	€12.21	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

	Sligo	2025		2024		2023		2022		2021		2020		2019		2018		2017		2016		2015	
		Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average	Data	Median/ Average
M4	Total payroll costs as a % of revenue expenditure	€41.68	€33.12	€41.55	€31.93	€40.80	€33.30	€41.28	€32.35	€38.47	€31.83	€33.08	€26.75	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
J1	LEO jobs output per 1,000 population	0.26	0.3	1.48	0.46	0.75	0.41	0.71	0.67	2.22	0.59	-1.26	-0.3	1.44	0.64	0.5	0.75	0.8	0.68	0.9	0.7	0.59	0.66
J2A	The number of trading online voucher applications approved by the Local Enterprise Office in the year per 100,000 of population	0.02	0.06	0.93	0.44	0.49	0.33	0.61	0.36	1.37	0.87	6.09	2.64	0.29	0.25	0.33	0.23	0.33	0.25	0.41	0.24	N/A	N/A
J2B	The number of those trading online vouchers that were drawn down in the year per 100,000 of population	0.02	0.04	0.18	0.14	0.28	0.14	0.43	0.17	0.9	0.52	1.98	0.93	0.14	0.1	0.12	0.11	0.19	0.11	0.24	0.14	N/A	N/A
J3	The number of participants who received mentoring during the year per 100,000 of population	8.54	2.07	9.01	3.02	6.9	2.76	5.98	2.37	6.94	2.76	6.88	3.3	3.29	2.19	4.59	1.98	2.97	1.74	2.49	1.59	N/A	N/A
J4A	Does the local authority have a current tourism strategy	Yes	28	Yes	26	Yes	28	Yes	28	yes	29	yes	28	Yes	28	Yes	28	Yes	29	N/A	N/A	N/A	N/A
J4B	Does the local authority have a designated Tourism Officer?	Yes	31	Yes	30	Yes	30	No	29	yes	29	yes	30	Yes	30	Yes	28	Yes	27	N/A	N/A	N/A	N/A
J5	The spend on local economic development by the local authority per head of population	€136.27	€200.11	€199.81	€254.01	€102.30	€163.41	€94.22	€141.21	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A





National Oversight and Audit Commission (NOAC)
An Coimisiúin Náisiúnta Maoirseachta & Iniúchoóireachta

Postal Address: Custom House, Dublin 1, D01 W6X0.
Website: www.noac.ie
Email: info@noac.ie